

Community Report | Year 6

EIXO [SP]

Improvements

Highway twinning projects progress with nearly R\$ 1 billion in investments

Partnerships support programs for youth and older adults

Monitoring data shows the value of wildlife crossings

Eixo SP appoints new executive leadership

Looking after every mile of your journey.



EIXO[SP]

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Expediente

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Foreword

Our investments in safety, regional development, mobility, and quality of life are transforming highway infrastructure in ways that extend well beyond the improvements visible along our roads.

In this edition, we highlight selected projects across our concession. Highlights include the SP-304 and SP-284 twinning works, which are expanding roadway capacity, improving safety, and supporting regional economic growth through more efficient logistics.

The completed twinning of SP-294 between Marília and Oriente is already delivering measurable benefits, with significant reductions in crashes and injuries.

Also featured in this edition is the successful launch of our truck rest areas, which served more than 14,000 users during their first two months of operation. This initiative illustrates our commitment to supporting truck drivers, whose work is essential to Brazil's economic development and to keeping cities supplied.

Beyond infrastructure works and operations, this report highlights initiatives in social responsibility, sports, sustainability, environmental stewardship, and community engagement. Together, these initiatives reflect Eixo SP's vision for supporting the long-term development of the communities and regions we serve.

Editorial

A historic milestone

Stepping up as CEO of Eixo SP is both a great responsibility and an opportunity to build on the progress that is transforming highway infrastructure throughout São Paulo State.

Every project we complete, every service we provide, and every investment we make is designed to improve the travel experience for our customers while supporting the growth of the communities connected by our highway network.

The projects featured in this edition demonstrate the scale of our ongoing investments. Highway twinning works, roadway modernization, expanded operational services, and continued investments in technology are increasing safety, improving traffic flow, and supporting economic growth across the regions we serve.

At the same time, we continue to develop initiatives that put people first. Our truck rest areas, community programs in roadside towns, and sustainability initiatives demonstrate that our role extends well beyond operating highways. We believe infrastructure is about more than roads—it is about stewardship, responsibility, and creating positive impact on people's lives.

I want to thank everyone who has been part of this journey for their trust and partnership. Together, we will continue building a highway network that is safer, more modern, and future-ready.

Robinson Avila
CEO, Eixo SP



SP-294 twinning cuts crash injuries by 50%

Assessment highlights significant reductions in crashes and injuries



BEFORE x AFTER TWINNING

> BEFORE

Reported crashes: 128

Injuries: 81

> AFTER

Reported crashes: 92

Injuries: 40

An assessment of the twinned section of SP-294 (Comandante João Ribeiro de Barros Highway) between Marília and Oriente found a 28% reduction in crashes and a 50% reduction in injuries following completion. The assessment compared crash data from August 2021 through August 2022, before construction began, with the period from August 2024 through August 2025, after the newly twinned highway was placed into service.

Along the 19-kilometer stretch between kilometer markers 458 and 477, reported crashes declined from 128 to 92, injuries dropped from 81 to 40, and fatalities decreased from 3 to 2.

Completed over a period of two years with an investment exceeding R\$ 220 million, the project provided a step improvement in highway infrastructure for the approximately 10,000 vehicles traveling this route each day. Improvements included 10 kilometers of frontage roads, 7 kilometers of bicycle paths, and four new access and turnaround

interchanges, enhancing both traffic flow and roadway safety.

The project also delivered two new pedestrian overpasses, modernized a third, and installed 797 roadway lights, improving nighttime visibility and further reducing safety risks.

According to Viviane Riveli, Eixo SP's Road Safety Coordinator, the findings underscore the value of continued investment in safer highway infrastructure. "The twinning project improved traffic flow while significantly reducing crashes and injury-related incidents. These results clearly demonstrate the importance of continued investment in road safety," Riveli says.

Roadside assistance services surpass 127,000 service calls in 2025

2025 results highlight the efficiency of our roadside assistance operations

In 2025, Eixo SP provided more than 127,000 roadside assistance services across its highway network. Available 24 hours a day at no cost to motorists, these services are part of our on-going roadside assistance program, designed to enhance safety, improve the travel experience, and keep traffic moving efficiently. The most frequently provided services included roadway patrols, mechanical assistance, towing, and emergency medical response, which together accounted for approximately 125,000 service calls.

Response teams handled a wide range of incidents—from mechanical breakdowns and flat tires to vehicle recovery operations and emergency medical assistance.

To ensure rapid response, Eixo SP operates a fleet of 100 specialized vehicles, including light- and heavy-duty tow trucks, ambulances, roadway patrol vehicles, and maintenance support trucks. Strategically positioned along the highway network, these resources enable our teams to respond quickly and efficiently whenever assistance is needed.



Most frequently requested services



- > **Roadway patrols**
51,000 patrols
- > **Roadside mechanical assistance**
39,000 service calls
- > **Towing**
26,000 service calls
- > **First aid**
9,000 cases

Source: Eixo SP Operations Control Center (OCC)



Truck rest areas surpass 100,000 driver visits

Full-service facilities provide professional drivers with a safe place to rest

Eixo SP's 9 truck rest areas welcomed 105,541 truck driver visits during their first 10 months of operation. According to the Operations Control Center (OCC), the results cover the period from June 2025, when the facilities opened, through the end of April 2026.

Opened simultaneously, the facilities are strategically located along key corridors within Eixo SP's toll road network. Designed to support professional drivers, the rest areas offer a comprehensive range of amenities at no cost, providing a safer and more comfortable rest experience.

Together, the nine facilities can accommodate up to 450 drivers each day. Every site features 24-hour controlled access, designated parking, security cameras, lighting, and complimentary Wi-Fi. Amenities include a dining area equipped with microwave ovens, laundry facilities, restrooms, showers, separate men's and women's changing rooms, a baby care room, individual lockers, and a TV lounge with comfortable seating.

Truck rest area operations summary

- > **TRA 01** Santa Maria da Serra • SP-304, km 220+950 (Northwestbound) • **7,592 driver visits**
- > **TRA 02** Rancharia • SP-284, km 544+700 (Southeastbound) • **2,029 driver visit**
- > **TRA 03** Flórida Paulista • SP-294, km 609+400 (Northwestbound) • **3,360 driver visits**
- > **TRA 04** Iacri • SP-294, km 542+900 (Northwestbound) • **3,286 driver visits**
- > **TRA 05** Gália • SP-294, km 390+550 (Southeastbound) • **5,629 driver visits**
- > **TRA 06** Itirapina • SP-310, km 205+400 (Northwestbound) • **33,979 driver visits**
- > **TRA 07** Itirapina • SP-310, km 203+280 (Southeastbound) • **28,406 driver visits**
- > **TRA 08** Pederneiras • SP-225, km 197+260 (Eastbound) • **10,772 driver visits**
- > **TRA 09** Brotas • SP-225, km 140+500 (Westbound) • **10,448 driver visits**

Eixo SP invests nearly R\$ 1 billion in SP-304 and SP-284 twinning works

Investments in two important transportation corridors will improve regional logistics while supporting trade, industry, agriculture, and tourism

Eixo SP is investing nearly R\$ 1 billion in the twinning of two important highway corridors in São Paulo State: SP-304 in the São Pedro region and SP-284 in the Assis area. These improvements will benefit regional logistics, increase safety and traffic flow, and support economic activity across trade, industry, agriculture, and tourism.

On SP-304 (Geraldo de Barros Highway), a R\$ 364 million project will twin 31 kilometers of highway between São Pedro and Santa Maria da Serra while delivering a broad range of complementary improvements. Construction is already underway, with the initial phase focused on establishing the operational and logistical support areas needed for the twinning works. Highway construction activities will begin following completion of this preparatory work. This highway section currently carries approximately 4,900 vehicles each day, underscoring the need to expand capacity and modernize the roadway.

Key project elements include grade-separated interchanges that will eliminate at-grade cross-



ings, new turnaround facilities, upgraded and expanded drainage systems, wildlife underpasses, and other safety and operational enhancements.

Once completed, the improvements will provide more reliable travel times, reduce the risk of head-on collisions, improve stormwater management, and create a safer travel experience for residents, visitors, and truckers alike.

The SP-304 twinning project will generate long-term economic benefits throughout the greater Piracicaba region, an important center for manufacturing, agriculture, trade, and tourism, including the municipalities of São Pedro, Águas de São Pedro, Santa Maria da Serra, and Brotas. The improvements will help drive commercial and industrial growth while boosting tourism, one of the region's most important economic sectors.

SP-304

- > **31 km** of highway twinning
- > **R\$ 364** million invested
- > **25 months** of works

SP-284

- > **59 km** of highway twinning
- > **R\$ 476** million invested
- > **24 months** of works

Dual carriageway will benefit four municipalities in the Assis region

59 kilometers of new highway infrastructure

In a R\$ 476 million investment, construction is progressing on twinning a 59-kilometer stretch of SP-284 between Assis and Martinópolis, with completion expected in 2027. The project will improve safety, increase roadway capacity, and support regional economic development along this important São Paulo State corridor, while generating approximately 600 direct jobs during construction.

Led by Eixo SP, the project will directly benefit the cities of Paraguaçu Paulista, Rancharia, Martinópolis, and Assis—a regional hub for commerce, healthcare, and education that is also an important center for agricultural and industrial activity.

Beyond the highway twinning itself, the project includes new access and turnaround facilities along with the rehabilitation and modernization of bridges and overpasses, creating a safer and more efficient transportation corridor.



Eixo SP enhances environmental risk monitoring

New platform improves spatial visibility and supports faster operational response

As climate-related risks become increasingly significant, Eixo SP has implemented an internal geospatial platform to monitor environmental events across its highway network, providing teams with enhanced decision-making and operational planning capabilities. The platform supports faster response times, more proactive planning, and better coordination of field operations.

The platform helps organize, analyze, and visualize environmental events across the network over the concession period. Using internal operational data, Eixo SP identified and mapped five primary categories of environmental risk: wildfires, flooding, landslides, sediment runoff, and erosion.

Dedicated mapping layers were developed for each risk category, providing a comprehensive view of conditions across the entire highway network. Each map classifies risk using five severity levels—very low, low, moderate, high, and very high—enabling teams to quickly

identify and prioritize areas requiring greater attention.

According to Paulo Daniel Filho, an analyst in Eixo SP's Projects and Environmental Management Department, the platform represents an important first step in the company's broader climate adaptation strategy. "This platform is an initial model built from our internal data to support operational decision-making," Filho says. "At the same time, Eixo SP has engaged specialized consulting firms and commissioned more comprehensive external studies to develop increasingly effective solutions for managing environmental risks across our highway network."

Five primary environmental risks have been mapped across the network: wildfires, flooding, landslides, sediment runoff, and erosion.

Camera monitoring highlights wildlife activity along highways

Monitoring data shows the value of dedicated wildlife crossings



Eixo SP's wildlife monitoring program continues to demonstrate the positive impacts from conservation measures along its highway network. Approximately 30 camera trap stations have been installed along the SP-225, SP-425, and SP-294 corridors to monitor wildlife movement and evaluate the performance of dedicated wildlife crossings.

The most frequently recorded species include the paca, coati, and nine-banded armadillo. The monitoring program has also documented several threatened species, including the jaguarundi, giant anteater, cougar, and maned wolf.

According to Mariê Sakamoto, Biologist and Environmental Technician at Eixo SP, the program is designed to demonstrate the effectiveness of roadkill reduction measures while improving understanding of different species' behavior. "Every monitored wildlife crossing has recorded animal activity. These results demonstrate that the structures play an important role in maintaining habitat connectivity," Sakamoto says. The monitoring data also helps guide future environmental planning and conservation initiatives.

Eixo SP continues to see increased wildlife use of these crossings over time. Over the concession period, Eixo SP plans to install more than 50 wildlife crossings, including structures specifically designed for primates and amphibians.

Wildlife rescue



During 2025, Eixo SP's response teams rescued more than 50 domestic and wild animals across the highway network. Crab-eating foxes and red-legged seriemas were among the species most frequently rescued, particularly along high-traffic corridors such as SP-294 and SP-304.

Domestic animals are transported to partner organizations, veterinary clinics, and animal welfare NGOs, where they receive care until they recover. Animals without owners are then included in adoption programs to help them find permanent homes. Wild animals are transferred to Wildlife Screening and Rehabilitation Centers (CETRAS), where they receive veterinary evaluation, treatment, rehabilitation, and, whenever possible, are released back into the wild.

“Good Grades, Good Tennis” initiative supports youth in São Pedro

Program integrates sports, education, and youth development for public school students



Bom de Nota, Bom de Bola (“Good Grades, Good Tennis”) is a program run by Eixo SP in partnership with the municipal government of São Pedro. The program provides tennis instruction to children and adolescents ages 7 to 16 from socially and economically vulnerable communities. The initiative is delivered in partnership with the Municipal Government of São Pedro and implemented by the local Association for Sports and Culture (APEC).

Thirty students from local public schools participate in weekly activities held at the multi-sport courts of the Professora Ricarda de Paiva Lima Berzin Municipal School and the Professora Ondina Mendes Parreira Municipal School. The facilities are provided by the municipal government in support of the program.

The initiative is designed to expand access to organized sports while supporting students’

MORE THAN SPORTS

The program tracks participants’ progress in:

- > **Tennis instruction and skill development**
- > **Academic performance**
- > **Attendance, participation, and discipline**
- > **Social interaction and teamwork**
- > **Family engagement**

academic and life skills development. According to Isadora Mendes, ESG Specialist at Eixo SP, the program helps students build skills that extend beyond the classroom.

“Sports are a powerful way to develop traits such as discipline, focus, and respect,” Mendes said. “Good Grades, Good Tennis provides participants with an environment that complements classroom learning while supporting their civic development.”



Eixo SP supports cancer care program for older adults at Hospital Amaral Carvalho

Company support helps expand compassionate, no-cost cancer care for older adults

As part of its commitment to social responsibility, Eixo SP supports the Amparo ao Idoso (Elderly Support) Program at Hospital Amaral Carvalho (HAC) in Jaú. The program provides comprehensive, specialized, and compassionate care for patients age 60 and older undergoing cancer treatment. Over the past year, the program served approximately 25,000 patients by providing coordinated intake, ongoing follow-up, and multidisciplinary support that promotes independence, dignity, and active participation throughout each patient’s treatment journey.

Eixo SP provides funding for the program through Brazil’s tax incentive framework,

helping sustain and expand the hospital’s no-cost services. Hospital Amaral Carvalho is internationally recognized for excellence in cancer care. The funding helps support specialized clinics and programs that provide compassionate, age-appropriate care in accordance with Brazil’s Elderly Statute.

“Our partnership with Hospital Amaral Carvalho reflects Eixo SP’s commitment to investing in initiatives that create lasting value for the communities served by our highway network,” said Isadora Mendes, ESG Specialist at Eixo SP. “We understand the importance of this program for thousands of families, and we are proud to contribute to its continued impact.”



Eixo SP appoints new executive leadership

Robinson Avila appointed CEO of Eixo SP

With more than 23 years of experience in the infrastructure sector, including 11 years in the toll road industry, Robinson Avila has been appointed Chief Executive Officer (CEO) of Eixo SP. Since joining Eixo SP in 2020, he has played a strategic role in delivering the works required under the concession agreement, helping modernize the highway network.

A civil engineer with extensive experience managing large-scale infrastructure projects, Avila has built his career leading multidisciplinary teams with a focus on operational excellence, road safety, and sustainability. As CEO, he will continue advancing the company's investment program while further delivering on Eixo SP's commitment to high-quality customer service

and the long-term development of the regions served by the concession.

The scale and complexity of these projects is one of the major challenges for the company's new management. In his new role, Avila will oversee an ambitious works program while maintaining a strong focus on safety, traffic flow, and collaboration with public-sector stakeholders.

"I take on this role with a commitment to building on the progress we have already achieved," says Avila. "Our focus will remain on strengthening roadway safety, operational excellence, and our relationship with customers, roadside communities, and the concession authority."

Nós cuidamos do seu caminho.



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